

### How IMI projects have addressed the challenge & 'moved the needle'

### **NEURONET, Carlos Díaz**

*IMI impact on dementia - Event* 15 June, 2021



# IMI as paradigm for PPPs



- Overcoming cultural divide
- Clear needs-based focus
- Involving multiple stakeholders
- Wide range of projects

BUT isolation remains where projects are seen as silos

# Science suffering from medieval organisation?





Can science provide today timely, actionable results commensurate with the scale of the challenges we are facing?









# NEURONET as fragmentation 'antidote'





CSA (**Coordination and Support Action**) for IMI neurodegeneration portfolio. 1.2 M€ IMI funding.



March 2019 - February 2022.



To set up an efficient platform to boost synergy and collaboration across the IMI projects of the Neurodegenerative Disorders (ND) portfolio, assisting in identifying gaps, multiplying its impact, enhancing its visibility and facilitating dovetailing with related initiatives in Europe and worldwide.







# How do we harness this power?

- Systems leadership approach participative structure overcome fragmentation
- Neutral positioning
- Move center of gravity from 'project' to 'asset'
- Highlighting and generating actionable innovation



www.imi-neuronet.org

NEURONET leverages existing expertise + capacity through 3 pillars:

- Scientific Coordination Board (project leaders) for overall strategy and direction
- ✓ Working Groups (project experts) for specialised technical discussion
  - ✓ Data sharing
  - Ethics & privacy
  - ✓ Regulatory interaction
  - ✓ Sustainability
- Task Forces (small teams) for targeted synergy implementation





#### www.imi-neuronet.org

### https://kb.imi-neuronet.org/

# Knowledge Base

- The public version of the Knowledge Base was launched on February 1<sup>st</sup>.
- Summary overview of the IMI ND programme in the format of a dashboard.
- Provides information about projects (e.g. deliverables, publications, tools, etc).
- Includes Asset Map, network diagrams and other useful tools





# Asset Map

- Provides a unified view of the richness of IMI ND projects in terms of assets delivered.
- Provides summarised information and links to the respective projects and asset owners
- ✓ Allows to detect redundancies and gaps
- Enables collegiate discussion on priorities and innovations needed









#### 10

**%** Neuronet



Network diagram of projects in the portfolio

# Impact Analysis - industry



- Interim results percentage of respondents who felt that IMI had a moderate-to-high impact on their company's:
  - strategic objectives for their therapeutic area (34%)
  - establishment of strategic partnerships (51%)
  - presence, visibility or image (62%)



# Cradle for new ideas & innovations





# **NEURONET** Academy

 Leveraging EPAD Academy into a NEURONET Academy, providing a framework for Early-Career Researchers development across IMI ND projects.

#### COMPONENTS:

- **NEURONET Academy community**: provide to the Academy fellows the latest news on neurodegeneration research, job vacancies, online forum.
- **Short-term exchanges**: promote international and interdisciplinary collaboration through short-term exchanges of early career researchers.
- **Neuronet Academy webinars**: online trainings by thought leaders on current topics in neurodegenerative disease, with the potential to integrate training platforms and materials developed by e.g. EQIPD, EHDEN, etc.
- Focus on ECR: specific sessions at meetings, calls for presentations at events (e.g. Alzheimer's Europe annual conference), etc.



**NEURO** Cohort





# **NEURO Cohort status**



- To date, **39 centers from 13 countries** participating in the NEURO Cohort proposal, ٠ encompassing 25,000 potential participants.
- Pilot underway. Active outreach to stakeholders and potential funders. ٠

Principal Investigator	Site	Country	Principal Investigator	Site	Country
Giovanni Frisoni	Centre de la Memoire of Geneva University Geneva	Cuuite e al e a el	Robert Perneczky	University Hospital LMU Munich	Germany
	University Hospital	Switzerland	Ross Dunne	University of Manchester	United Kingdom
Rik Vandenberghe	University of Leuven	Belgium	Bruno Dubois	Salpétrière University Hospital, Paris	France
Nikolaos Scarmeas	National and Kapodistrian University of Athens	Greece	Frank Jessen	University of Cologne	Germany
Craig Ritchie	University of Edinburgh and Brain Health Scotland	United Kingdom	Philip Scheltens	Stichting VUMC	Netherlands
			Karine Fauria	Fundació BarcelonaBeta Brain Research Center	Spain
Bruno Vellas	CHUT – Hospital Center University Toulouse	France	Elizabeth Coulthard	North Bristol NHS Trust	United Kingdom
Lucilla Parnetti	Università degli Studi di Perugia	Italy			Germany
Audrey Gabelle	Université de Montpellier	France	Stefan Telpel	DZNE ROSTOCK/Greifswald and University Medicine Rostock	
Miia Kivipelto	Karolinska Institute	Sweden	Annalena Venneri	Brunel University London	United Kingdom
Félix Viñuela	Andalusian Institute of Neurology. Hospital Victoria	Chain	Julien Dumurgier	Lariboisiere Hospital, Paris	France
	Eugenia. Seville	Spain	Claire Boutoleau-		France
Mercè Boada	Fundació ACE	Spain	Bretonnière	CHU Nantes	
Florence Pasquier	University Hospital de Lille	France	Pascual Sánchez-Juan	University Hospital Marqués de Valdecilla	Spain
Pablo Martinez-Lage	Fundación CITA - Alzhéimer Fundazioa	Spain			Spain
Silke Kern	University of Gothenburg, Sahlgrenska University Hospital	Sweden	Iviario Riveroi Fernande	z clínica Universidad de Navarra	
			Oliver Peters	Charité Berlin	Germany
Vanessa Raymont	University of Oxford and Dementias Platform UK	United Kingdom	Samantha Galuzzi	IRCCS Centro San Giovanni di dio Fatebenefratelli – Brescia	Italy
Sebastiaan Engelborghs	UZ Brussel - VUB Centre for Neurosciences	Belgium		Central Institute of Mental Health (CIMH) Medical Faculty	Germany
Daniel Blackburn	University of Sheffield	United Kingdom	Lutz Froelich	Mannheim University of Heidelberg	
Paresh Malhotra	Imperial College London	United Kingdom	Mircon Palaca	IDIPADS Hagpital Clinic Parcolona	Chain
Bernard Hanseeuw	Cliniques Universitaires Saint-Luc, Brussels, Belgium	Belgium	Koprad Baidak	Medical University of Lublin	Dolond
				Clinical Department Flice University Upperite	Polaliu
Johannes Kornhuber	Friedrich-Alexander-University of Erlangen-	Cormany			Kumama
	Nuremberg	Germany	Görsev G. Yener	Izmir University of Economics, Faculty of Medicine, Izmir	Turkey
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## Our *future* landscape





This project has received funding from the Innovative Medicines Initiative 2 Joint Undertaking (JU) under grant agreement No 821513. The JU receives support from the European Union's Horizon 2020 research and innovation programme and EFPIA and Parkinson's UK.



### NEURONET as a 'switchboard'



NEURONET collects information from projects (e.g. results, resources, tools...) and establishes just-in-time connections among project components.



#### Connecting:

- Tools
- Technologies
- Methodologies
- Expertise
- Data
- Other results

### **Asset definition**



- **Existence.** An asset must exist. It cannot be a planned or future outcome, or something that no longer exists (e.g. a cohort that existed but is not actively being followed up after project completion)
- **Specificity**. Assets need to be concrete, not a category of results or an abstract description. E.g. "Body of publications" would not be considered an asset.
- **Tangibility**. Data sets, tools, guidelines, a white paper, software, etc. can be considered assets if they can be accessed, incorporated, consulted, or leveraged in some way. "Expertise in XYZ" in general is not tangible, therefore not considered an asset. Also, if a research outcome is not accessible at all, it may not be considered an asset either, as it would not meet the usefulness criteria described below.
  - There is a grey area where we could be flexible. For instance, a "site network" would meet the tangibility criteria if they use common practices, team dynamics, common protocols, etc.
- **Re-usability**. Assets should be amenable for re-use by others. If something is so ad hoc that it can only be useful for the originating project, it may not be considered an asset.
- **Provenance**. Assets need to be defined by basic parameters such as description, ownership, authorship, location (link for example), access/use conditions, etc. in sufficient detail. If this information is unknown, the asset may not be incorporated into the asset map, as assessment of some of the other criteria would not be possible.



## WG HTA & Regulatory interactions



**RELEVANT APPROACH FOR ENGAGEMENT** 



### **NEURO Cohort: initial overall principles**



- **Systems leadership approach** and coalition of the willing. No explicit hierarchy or top-down control. NEURONET acts as a global facilitator rather than a prescriptive sponsor.
- 'Grassroots' initiative based on **trust** and **collaboration** across sites according to jointly agreed protocols, policies and procedures.
- Focus on serving IMI, other projects, researcher-driven studies. **Breadth** rather than depth.
- Enhance visibility and participation for sites. Dovetailing with future cohorts and initiatives.
- Minimise bureaucracy and pain, but offer **transparent** and **clear** procedures.
- Absence of baseline funding -> leverage cost efficiencies and what already exists.

#### An initiative BY THE SITES and FOR THE PATIENTS.

## Update – June 2021



- Taken together, the interest in NEURO Cohort reflects:
  - 11 different European countries
  - 44 different protocols
  - Potentially 25,000 participants
- Most sites have taken part in EPAD, but not all. Open to new sites willing to join.
- In planning the workflows, a Task Force has progressed across four strands of work:
  - Scientific rationale
  - Technical infrastructure
  - Financial, Legal and Governance
  - Marketing and Communication

### **NEURO Cohort: Targets**



- **Pilot exercise** completed (workflows defined, infrastructure ready) by June 2021.
- 25,000 potential participants from local cohorts **10,000 enrolled during 2021-22** into NEURO Cohort from all **37 sites** covering **11 European countries**.
- Minimum dataset yearly per participant (complemented by historical data when shareable):

	Age
Demographic information	Gender
	Diagnosis
Diomorkors	Amyloid status (if known)
BIOMARKETS	APOE status (if known)
	Clinical Dementia Rating
	EQ-5D
Rating scales	RUD-Lite
	Zarit Burden Inventory
	MMSE

• Proceeding to secure initial investment (preferential stakeholders). www.imi-neuronet.org

### **Scientific Rationale: Assessment plan**



- This minimum dataset represents:
  - The scales that are **most commonly collected** across sites
  - The scales that have relevance for a Phase IV or post-license evidence base, but are not commonly collected across sites
  - Assessments and data that can facilitate pre-screening and recruitment
  - Assessments that can be conducted virtually or by phone
- We propose that data collection is longitudinal, possibly yearly, embedded into existing protocols where feasible.

#### Assessments across site protocols

MMSE (91.3%), CDR (73.9%), QoL scales (21.7%), caregiver scales (17.4%), health resource utilisation (13%).

### **Technical infrastructure - MIP**



🍻 MIP 6.3.0	Variables > Analysis > Experiment	My Experiments - Workflow	User Guide Help + Logout
Dementia		/	Descriptive Analysis 🗲
		Parameters Select -	Access to the latest ontology and terminology
		+ AS VARIABLE + AS CO	+ AS FILTER
	pet neuropsychology		
	génetic	Available algorithms: 3C, ANOVA, CART, Calibration Belt, ID3, Regression, Naive Bayes Training, Naive	<i>Caplan-Meier Estimator, Linear Regression, Logistic Bayes with Cross Validation, Pearson Correlation, Control and Content and</i>
		Principal Components analysis, T-Test In Clustering,	dependent, T-Test One-Sample , T-Test Paired, K-Means
		Path: / Type: group Description: -	
	diagnosis	Variab	les contained in /
	demographics Dataset	200	

# The value of NEURONET – for whom?





Portfolio management service with emphasis on monitoring and impact measurement. Facilitating synergies and collaboration. NEURONET as a "template" for other research areas.



Portfolio management service with emphasis on efficiency and synergy across projects. Inspirational force to devise areas where further research needs to be prioritised.



Support layer saving time, increasing speed and multiplying delivery of results/impact. Useful tool to influence future research priorities and to facilitate sustainability of assets that may be otherwise difficult to sustain.



Overarching initiative representing relevant European research capacity and/or through leveraging specific assets.



Integration of research capacities, positioning, community building, visibility/events, etc.

# An H<sup>3</sup> paradigm for a new Renaissance? **Neuronet**





